



## 2008/09 Year End Results Supplementary Information



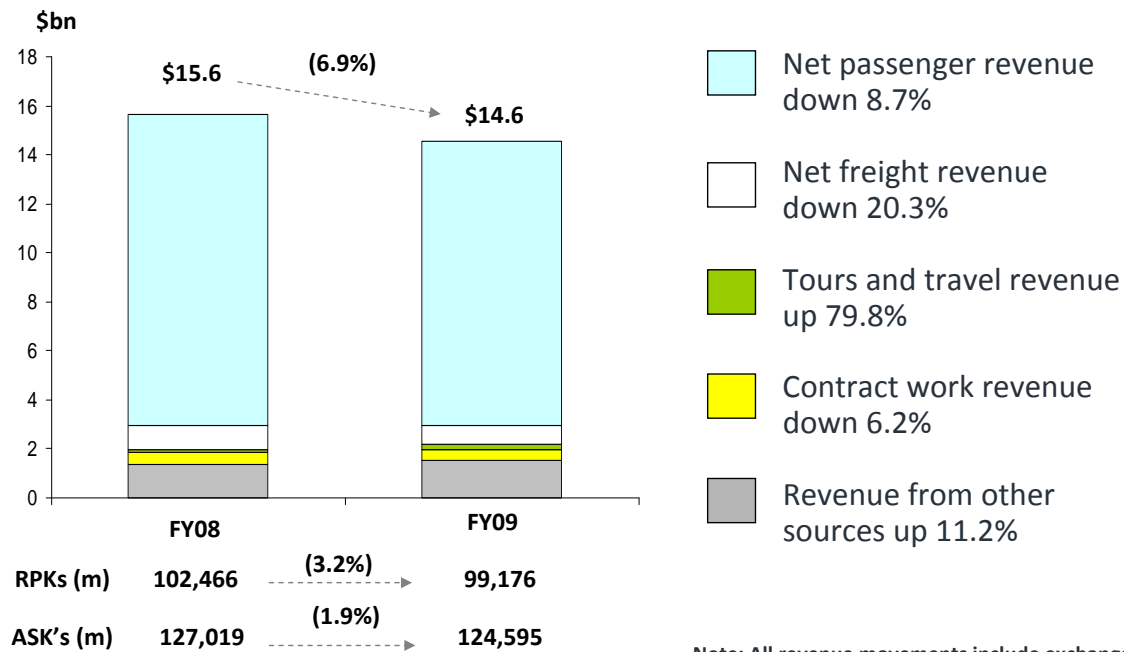
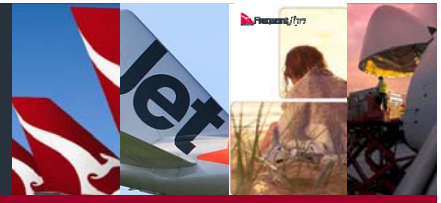
## Group Highlights



		Year Ended 30 June 2009	Year Ended 30 June 2008	Variance Fav/(Unfav)	Variance Fav/(Unfav) %
Revenue	\$m	14,552	15,627	(1,075)	(6.9)
Group Underlying EBITDAR	\$m	1,905	3,077	(1,172)	(38.1)
Group Underlying EBIT	\$m	204	1,318	(1,114)	(84.5)
Profit before tax	\$m	181	1,408	(1,227)	(87.1)
<b>NPAT</b>	<b>\$m</b>	<b>123</b>	<b>970</b>	<b>(847)</b>	<b>(87.3)</b>
Passenger Revenue per RPK (Yield)	(c)	11.30	11.81	(0.5)	(4.3)
Unit cost (c per ASK excluding fuel & SFP)	(c)	5.72	5.44	0.3	5.1
Underlying EBITDAR Margin	%	13.1	19.7	(6.6)	(33.5)
PBT Margin	%	1.2	9.0	(7.8)	(86.7)
Earnings Per Share	(c)	5.6	49.0	(43.4)	(88.6)
Dividend per Share	(c)	6.0	35.0	(29.0)	(82.9)
Return on Equity	%	2.1	16.9	(14.8)	(87.4)



# Revenue



Note: All revenue movements include exchange



# Revenue



## – Net passenger revenue down 8.7%

- Group RPKs down 3.2%
- Group yield per RPK down 4.3% excluding exchange driven by price discounting in competitive market and change in ticket class mix.
- H1N1 Influenza 09 virus has impacted loads in second half of the year

## – Net freight revenue down 20.3%

- Competitive pressures in Asian markets and reduced demand for consumer goods from economic downturn has driven a significant reduction in freight revenue



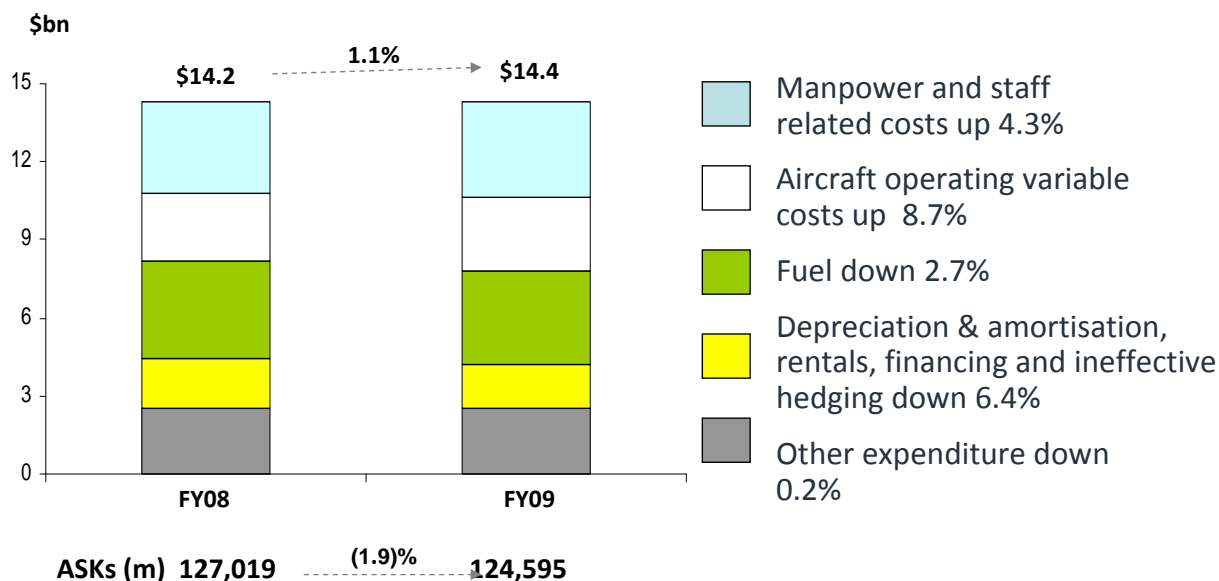
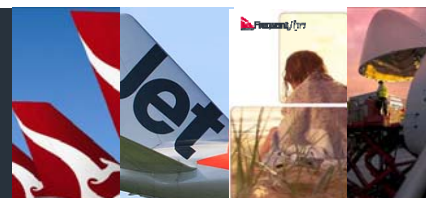
# Revenue



- **Contract work revenue down 6.2%**
  - Loss of third party contracts in Q Catering
  - Reduced third party work for line and component maintenance
- **Tours and travel revenue up 79.8%**
  - Increase in customer base due to the merger of Jetset Travelworld and Qantas Holidays in July 2008
  - Profit on sale of Qantas Holidays in July 2008 of \$86 million
- **Revenue from other sources up 11.2%**
  - Increased frequent flyer revenue following new program enhancements and reward offerings
  - Prior year included \$291 million of liquidated damages



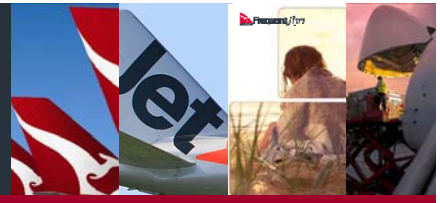
# Expenditure and net finance costs



Note: All expenditure movements include exchange



## Expenditure and net finance costs



- **Manpower and staff related costs up 4.3%**
  - Wage increases under Enterprise Bargaining Agreements
  - Restructuring costs from headcount reductions and capacity cuts
  - Activity impacts arising from industrial action
- **Aircraft Operating Variable costs up 8.7%**
  - Price and activity related increases on engineering materials and landing fees



## Expenditure and net finance costs



- **Fuel costs down 2.7%**
  - Net hedged fuel price increases partially offset by favourable FX
  - Consumption decreased by \$91 million due to activity
  - Fuel conservation initiatives delivered benefits of \$64 million
- **Selling and marketing costs down 16.3%**
  - Decrease in commissions in line with passenger revenue reduction
  - Reduced Jetstar advertising activity



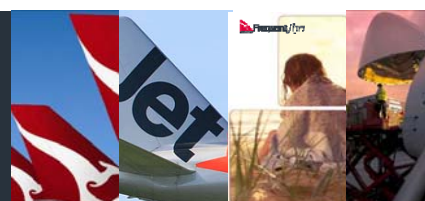
## Expenditure and net finance costs



- **Property costs up 16.2%**
  - Market rental price increases on properties and additional charges attributable to new premises
  - Unfavourable variance for release of onerous lease provisions in the prior year
- **Computer and communications up 6.3%**
  - Project costs increase including projects for Application Support Transformation, Airports and Jetstar
  - Application support costs reflecting the outsourcing of internal IT systems support function (partially offset by manpower savings)



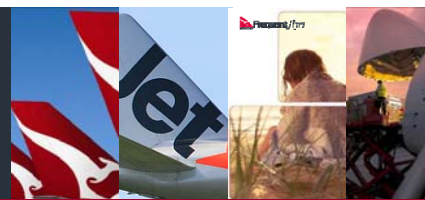
## Expenditure and net finance costs



- **Capacity hire costs down 0.7%**
- **Other costs down 0.4%**
  - Favourable FX movements of \$69 million
  - Increased Frequent Flyer redemption costs due changes to Frequent Flyer program
  - Prior year freight cartel provisions of \$64 million
- **Depreciation and amortisation costs down 5.4%**
  - Mainly due to depreciation savings on aircraft written down in the prior year and a one-off maintenance accounting charge for QantasLink aircraft in the prior year



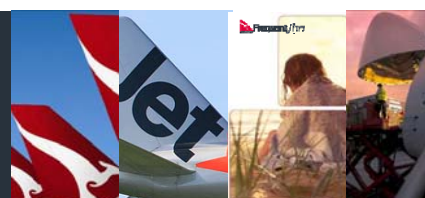
## Expenditure and net finance costs



- **Rentals expense up 12.5%**
  - 11 additional aircraft leased in FY09
- **Ineffective and non-designated derivative gains of \$105 million compared to \$55 million loss in prior year**
- **Net finance costs of \$22 million compared to \$46 million income in prior year**
  - Lower interest received due interest rate cuts and reduction in capitalised interest on aircraft progress payments



## Group Unit Cost and SFP Performance

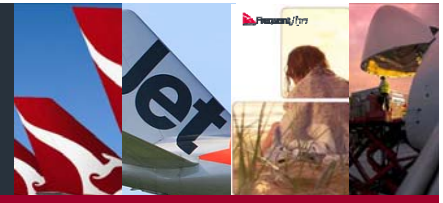


- SFP benefits of \$557 million – labour savings \$171m, fuel savings \$64 million, enhancements to the Frequent Flyer program of \$52 million, distribution savings of \$51 million, and fleet, product and overhead savings of \$219 million
- Gross expenditure unit cost increased by 3.5% to 8.75 reflecting a reduction in ASK's from capacity reductions and increase in manpower and aircraft operating variable costs
- Adjusted unit cost (excluding fuel, restructuring and significant items), increased by 3.9% to 5.73
  - second half increase of 2.6%





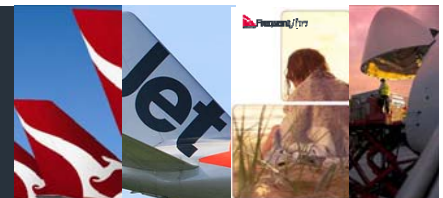
# Yield



- Total yield (Qantas, QantasLink and Jetstar) excluding exchange for the current period decreased by 4.3% from the prior year
- Total domestic yield (Qantas, QantasLink and Jetstar) excluding exchange for the current period decreased by 5.1% from the prior year
- Total international yield (Qantas and Jetstar) excluding exchange for the current period decreased by 4.1% from the prior year



# Segment Performance

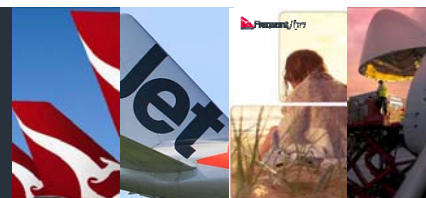


Underlying EBIT			
Year Ended 30 June	2009	2008	Increase/ (Decrease)
	\$m	\$m	%
Qantas	4	1,358	(99.7)
Jetstar	107	102	4.9
Qantas Freight	7	79	(91.1)
Qantas Frequent Flyer	226	128	76.6
Jetset Travelworld Group <sup>1</sup>	16	19	(15.8)
Corporate / Unallocated	(189)	(381)	(50.4)
Eliminations	33	13	153.8
<b>Group Underlying EBIT</b>	<b>204</b>	<b>1,318</b>	<b>(84.5)</b>
Ineffective & non-designated derivatives	105	(55)	(290.9)
Non-recurring significant items	(106)	99	(207.1)
<b>Group EBIT</b>	<b>203</b>	<b>1,362</b>	<b>(85.1)</b>
Net Finance (costs)	(22)	46	(147.8)
<b>Group PBT</b>	<b>181</b>	<b>1,408</b>	<b>(87.1)</b>

<sup>1</sup> Prior year comparatives represent Qantas Holidays only.



# Balance Sheet



		As at 30 June 2009	As at 30 June 2008	Variance Increase / (Decrease)	Variance Increase / (Decrease) %
Total Assets	\$m	20,049	19,700	349	1.8
Total Liabilities	\$m	14,284	13,965	319	2.3
Net Assets/ Total Equity	\$m	5,765	5,735	30	0.5
Net Debt *	\$m	5,595	4,621	974	21.1
Book Net Debt to Equity ratio **		49:51	46:54	3 points	N/A

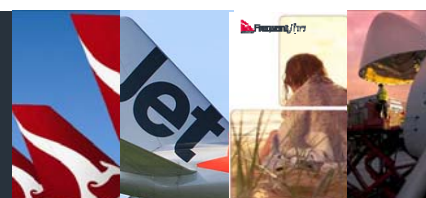
\* Includes off balance sheet debt

\*\* Includes off balance sheet debt and excludes hedge reserve

- Long term debt increased to fund aircraft purchases, while the cash balance also increased
- Equity movements comprised increased share capital from capital raising and DRP participation offset by reduced dividend payments, lower earnings and hedge reserve movements



# Cash Flow

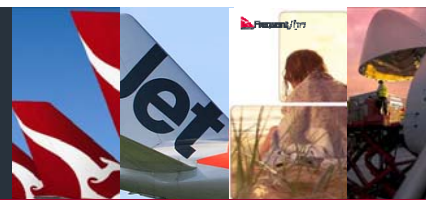


	30 June 2009	30 June 2008	Variance Increase / (Decrease)	Variance Increase / (Decrease)
	\$m	\$m	\$m	%
Net Operating Cashflow	1,129	2,128	(999)	(46.9)
Capital Expenditure	(1,530)	(1,424)	(106)	7.4
Other Investing Cashflow	367	102	265	259.8
Net Financing Cashflow	1,052	(1,570)	2,622	167.0
<b>Net Increase/(Decrease) in cash held</b>	<b>1,018</b>	<b>(764)</b>	<b>1,782</b>	<b>233.2</b>
<b>Cash at End of the Year</b>	<b>3,617</b>	<b>2,599</b>	<b>1,018</b>	<b>39.2</b>





# Aircraft In Service



Aircraft Type	As at 30 June 2008	In	(Out)	As at 30 June 2009
<b>Qantas</b>				
B747-300	4		(4)	-
B747-400	24			24
B747-400ER	6			6
B767-300ER	29			29
B737-300	5		(2)	3
B737-400	21			21
B737-800NG	35	3		38
A330-200	4	2		6
A330-300	10			10
A380-800	-	3		3
<b>Total Mainline Fleet</b>	<b>138</b>	<b>8</b>	<b>(6)</b>	<b>140</b>
<b>Jetstar</b>				
A320-200	28	5		33
A321	2	2		4
A330-200	6			6
<b>QantasLink</b>				
Boeing 717-200	14		(3)	11
Turbo Props	36	5	(6)	35
<b>Total Group Fleet*</b>	<b>224</b>	<b>20</b>	<b>(15)</b>	<b>229</b>

\* Aircraft movements are reflected as and when they enter into service.

